



PHILADELPHIA, PA  
APRIL 23-25, 2019

**ASPEN INSTITUTE FORUM FOR COMMUNITY SOLUTIONS  
OPPORTUNITY YOUTH FORUM  
CROSS-SITE SPRING CONVENING AGENDA  
APRIL 23-25, 2019  
PHILADELPHIA, PA**

**GOALS:**

**NATIONAL LEARNING GOALS:**

- *OYF Framework:* Learn from the Opportunity Youth Forum (OYF) sites' work across the five areas of the OYF: Collaborating for Impact, Building Effective Pathways, Rigorous Measurement and Impact, Leveraging Funding for Innovation, and Developing Supportive Policies.
- *Youth Leadership:* Highlight the work of local and national youth leaders.
- *Employer Engagement:* Facilitate learning exchanges and sharing of effective approaches between and among community leaders, employers, and national convening audience.
- *Funder Engagement:* Engage local, regional and national philanthropy in the collective impact approach.
- *Movement-Building:* Continue to build momentum for local and national efforts on behalf of and with opportunity youth and deepen our alignment with local and national youth-led movements to set a sustainable agenda for opportunity youth.

**PLACE-BASED LEARNING GOALS:**

- *Learning in Place:* Highlight the local ecosystem that Philadelphia's Project U-Turn alliance is developing to support comprehensive second chance pathways for opportunity youth, with a focus on reconnection pathways that support transition from reengagement to postsecondary education and careers. Call attention to local justice system reform efforts aimed at creating a more just and equitable system.
- *Site Visits:* Participate in site visits to Philadelphia programs to gain a deeper understanding of place-based strategies, pathway designs, lessons, and challenges in developing and/or deepening comprehensive pathways for opportunity youth – including GED preparation and college planning; dual enrollment reengagement programming; healthcare career pathways; and pathways offered by the YouthBuild and Promise Zone models.
- *Understanding Local Context:* Learn more about the context and advocacy shaping city and county-wide efforts, with a focus on designing and implementing an equitable city-wide workforce development strategy and career pathways system that prioritizes the creation of multiple high-quality career pathways for opportunity youth.

## TUESDAY, APRIL 23, 2019

**7:00 AM – 6:00**      **REGISTRATION FOR ALL GUESTS**

**PM**

**TBD**

**8:30 AM – 9:00**      **BREAKFAST FOR YOUTH LEADERS**

**AM**

**TBD**

**9:00 AM – 11:30**      **YOUTH LEADERS' ORIENTATION**

**AM**

**TBD**

This session, mandatory for youth leaders, will provide an overview of the Aspen Institute Forum for Community Solutions mission and values, the history of the OYF, and what to expect at the convening. Attendees will also participate in a peer-led conversation on understanding gendered interactions, including understanding boundaries and consent, and discuss the process for establishing shared values and norms for our community.

*Facilitators:*

*Jamiel Alexander, Aspen Institute Forum for Community Solutions*

*Ryan Dalton, National Council of Young Leaders – Opportunity Youth United*

*Shannice Jackson, National Council of Young Leaders – Opportunity Youth United*

*Yelena Nemoy, Aspen Institute Forum for Community Solutions*

*Alex Peay, Rising Sons/Ones Up*

*Amanda Shabowich, Boston Youth Voice Project*

*Shanice Turner, National Council of Young Leaders – Opportunity Youth United, Forum for Youth Investment*

*Makayla Wright, SOAR*

**11:45 PM – 12:30**      **LUNCH FOR SITE VISIT PARTICIPANTS**

**PM**

**TBD**

**12:30 PM – 5:00**      **SITE VISITS (OPTIONAL)**

**PM**

**ORGANIZE FOR SITE VISITS IN TBD**

*Includes travel time*

Attendees will participate in optional site visits to Philadelphia programs to gain a deeper understanding of place-based strategies, pathway designs, lessons, and challenges in developing and/or deepening education and employment pathways for opportunity youth.

*Please refer to your confirmation email for exact schedule and details of your site visit, including bus departure times. For attendees taking part in the District 1199C Training & Upgrading Fund and the E<sup>3</sup> Power Center visits, please note that due to the proximity to the Loews Philadelphia Hotel, there will not be bus service to these locations. These groups will walk to the location of the site visit (about 5-7 minute walk to each location). If this presents an issue, please let Aspen Conference Services staff know and we will help arrange alternative transportation (taxi or rideshare service).*

**Community College of Philadelphia (Staff Lead: Monique Miles, Aspen Institute**

## **Forum for Community Solutions)**

Community College of Philadelphia (CCP) is an open-admission, associate-degree-granting institution which provides access to higher education for all who may benefit. Its programs of study in the liberal arts and sciences, career technologies, and basic academic skills provide a coherent foundation for college transfer, employment and lifelong learning. The College serves Philadelphia by preparing its students to be informed and concerned citizens, active participants in the cultural life of the city, and enabled to meet the changing needs of business, industry and the professions. To help address broad economic, cultural and political concerns in the city and beyond, the College draws together students from a wide range of ages and backgrounds and seeks to provide the programs and support they need to achieve their goals.

CCP offers a variety of options for opportunity youth to connect to, including the Center for Male Engagement, which focuses on serving boys and men of color in higher education; the K-16 Partnership Office and its Middle College Initiative, which is aiming to increase postsecondary engagement and outcomes for vulnerable populations transitioning to college; the Keys Program, which is leveraging TANF and SNAP funding to advance outcomes of vulnerable populations; the Workforce & Economic Innovation office, which leads CCP's workforce development, continuing education, job readiness, job training, and job creation efforts; and the Gateway to College program, a dual-enrollment alternative education program made possible through a partnership with the School District of Philadelphia.

## **The District 1199C Training & Upgrading Fund (Staff Lead: Emma Uman, Aspen Institute Forum for Community Solutions)**

The District 1199C Training & Upgrading Fund's mission is: (1) providing access to career pathways in healthcare and human services for incumbent workers and job seekers through education, training and work-based learning; and, (2) building the capacity of the Delaware Valley's healthcare industry to create a highly-skilled workforce through on-the-job training opportunities and the development of an education pipeline that aligns with career ladder steps.

Created in 1974 by collective bargaining agreements between District 1199C of the National Union of Hospital & Health Care Employees (NUHHCE) and 11 Philadelphia hospitals, the District 1199C Training & Upgrading Fund has grown to include more than 50 acute care hospitals, long term care and behavioral health facilities, and homecare agencies. A uniquely designed labor management partnership, the Training Fund broke new ground at its founding with a commitment to serve both union members and the community – a commitment it has honored and grown over the last four decades, serving more than 100,000 Delaware Valley students.

Today, the Training Fund serves over 4,000 students annually at the 35,000-square foot Breslin Learning Center in Center City Philadelphia. The Training Fund's student-centered approach to education and training incorporates individualized career coaching and case management to help individuals obtain the educational credentials and professional certifications they will need to achieve their academic and career goals. Uniquely, all Fund training programs are designed on an integrated educational model that advances students

towards their academic and career goals simultaneously, incorporating contextualized workforce preparation into academic courses and literacy supports into occupational courses.

**E<sup>3</sup> Power Center operated by JEVS (Staff Lead: Yelena Nemoy, Aspen Institute Forum for Community Solutions)**

E<sup>3</sup> Power Center City provides education, employment, empowerment and life skills training to out-of-school youth designed to help youth re-engage academically and develop skills needed to be successful in the global economy. The center is operated by JEVS Human Services and provides a range of individualized services and supports, including assessment, GED instruction, academic tutoring, postsecondary guidance and placement, financial aid education and FAFSA assistance, career planning, work readiness and 21st century skills training, work experience and jobs placement assistance, life skills and self-advocacy training, and case management and follow-up support services. E<sup>3</sup> Power Center City is one of the three E<sup>3</sup> Power Centers in Philadelphia.

JEVS Human Services enhances the employability, independence, and quality of life of individuals through a broad range of programs. Consistent with its core principles and entrepreneurial spirit, JEVS Human Services creates innovative and sustainable solutions to address current and future community needs. Each year, JEVS services help nearly 30,000 individuals with physical, developmental, and emotional challenges as well as those facing adverse socio-economic conditions, including unemployment and underemployment, to realize their goals, achieve independence and live lives with dignity. Operating with an annual budget of nearly \$100 million, JEVS Human Services has 1,000 employees and more than two dozen successful programs providing skills development, job readiness and career services, vocational rehabilitation, recovery services, adult and residential day services, and in-home personal assistance.

**West Philadelphia Promise Zone (Staff Lead: Sheri Brady, Aspen Institute Forum for Community Solutions)**

The West Philadelphia Promise Neighborhood is a five-year Department of Education grant designed to improve educational, health and wellness and economic outcomes for children and their families living or going to school in the West Philadelphia Promise Zone. The Promise Neighborhood is focused on a continuum of care along a cradle to career pathway.

The West Philadelphia Promise Zone, a HUD designation, aims to reduce poverty and bring greater opportunity to people living and working in West Philadelphia. The initiative helps organizations work together to connect residents to high quality education, well-paying jobs, affordable housing, health services, and safe, economically healthy places to live. The Obama administration designated West Philadelphia as one of the first five Promise Zones in the country in January 2014. These ten-year designations were created to address challenges faced by people living in deep and persistent poverty and ensure that the zip code a person is born in does not determine their future. The West Philadelphia Promise Zone is now one of twenty-two Promise Zones that serve urban, rural, and tribal areas across the country.

The West Philadelphia Promise Neighborhood intentionally shares the same footprint as the West Philadelphia Promise Zone. The initial collective impact work of the Promise Zone laid the foundation for the development of the West Philadelphia Promise Neighborhood. The Promise Neighborhood grant is housed at Drexel University in the Office of University and Community Partnerships and the Mayor’s Office of Community Empowerment and Opportunity is the backbone for the Promise Zone.

This site visit will showcase a specific type of place-based approach as West Philadelphia is designated as both a Promise Zone and a Promise Neighborhood. The site serves a large opportunity youth population and the visit will spotlight one neighborhood partners’ opportunity youth programming with a focus on employment pathways. This site visit will be an opportunity for interactive brainstorming and peer learning about the opportunities and challenges of optimizing Promise Zone resources for the benefit of opportunity youth.

**YouthBuild Philadelphia Charter School (Staff Lead: Jamiel Alexander, Aspen Institute Forum for Community Solutions)**

YouthBuild Philadelphia Charter School’s mission is to empower young adults (18-20 year-olds) to develop skills and connect to opportunities by fostering an environment of love, support, and respect for their whole person. Students graduate high school and successfully transition to college and career as critically conscious leaders, committed to positive change for themselves and their communities. YouthBuild Philadelphia Charter School’s rigorous curriculum combines an intensive academic course load with hands-on vocational skills training. The program culminates in both a high school diploma and an industry-recognized certification in a high demand occupation, such as construction, business administration, early childhood education or healthcare. Throughout their time at YouthBuild, students invest in themselves, their peers and their community, and this support is fostered through relationships with dedicated mentors and student success managers. Graduates are provided with one year of additional support services to ensure successful transition into college and/or career. YouthBuild Philly works closely with dozens of partners to create meaningful and sustained postsecondary options for all young people who participate in the program.

**5:30 PM –  
6:00 PM  
TBD**

**NEW PARTICIPANT & COMMUNITY ORIENTATION**

This optional session will provide an opportunity for new attendees to network and learn about OYF.

*Monique Miles, Aspen Institute Forum for Community Solutions (Facilitator)*

**6:45 PM  
HOTEL LOBBY**

**TRAVEL TO RECEPTION**

Meet in Loews Philadelphia lobby for travel to reception.

*The reception venue is within walking distance (approx. 15 minutes) of the Loews; however, shuttle bus service will be provided for those who would prefer to take a shuttle to/from the venue*

**7:00 PM –  
8:30 PM  
COMCAST**

**COMMUNITY RECEPTION**

Community reception hosted at the Comcast Technology Center.

TECHNOLOGY  
CENTER  
1800 ARCH ST,  
PHILADELPHIA, PA  
19103

*Welcome Remarks*

*Dalila Wilson-Scott, Senior Vice President of Community Impact, Comcast Corporation & President,  
Comcast NBCUniversal Foundation*

*The reception will feature a dance performance by the Mini-BOOMKATS*

## WEDNESDAY, APRIL 24, 2019

7:00 AM –  
6:00 PM  
TBD

### REGISTRATION FOR ALL GUESTS

7:30 AM –  
8:00 AM  
TBD

### BREAKFAST

8:00 AM –  
9:45 AM  
TBD

### OPENING PLENARY: JUSTICE REFORM

Recently the city of Philadelphia has been recognized nationally as a community that is making important progress on youth justice reform efforts. Working together in a concerted effort to improve youth outcomes, local leaders, including the District Attorney, have implemented promising practices to reduce the number of young people remanded to the youth justice system. The opening plenary will lift up local justice reform efforts aimed at creating a more just and equitable system. Leaders from other communities, including Massachusetts, will join the dialogue to share lessons learned from their justice reform efforts, including the design and implementation of a social enterprise aimed at supporting returning citizens to gain critical employment skills and build wealth. Leaders working across multiple sectors, systems and initiatives will share strategies to build bridges to opportunity, including education and careers for opportunity youth and young adults. Leaders from other communities, including youth, judges and other key stakeholders will be invited to highlight their reform efforts.

#### ***Opening Performance:***

*Philadelphia Young Playwrights, Neighborhood Blue by Autumn Angelettie*

#### ***Welcome Remarks:***

*Melody Barnes, Aspen Institute Forum for Community Solutions  
Monique Miles, Aspen Institute Forum for Community Solutions  
Steve Patrick, Aspen Institute Forum for Community Solutions*

#### ***Keynote Speaker:***

*Larry Krasner, District Attorney, Philadelphia*

#### ***Plenary Speakers:***

*Melody Barnes, Aspen Institute Forum for Community Solutions (Moderator)*

*Kevin J. Bethel, Executive Director, Law Enforcement Juvenile Justice Institute, Stoneleigh Foundation*  
*Keir Bradford-Grey, Chief Defender, Defender Association of Pennsylvania*  
*Adam J. Foss, Founder & President, Prosecutor Impact*  
*Larry Krasner, District Attorney, Philadelphia*

**9:45 AM –  
10:00 AM**

**BREAK FOR PASSING**

**10:00 AM –  
11:30 AM**

**CONCURRENT SESSIONS & CONSULTANCIES**

**TBD**

**BUILDING EFFECTIVE PATHWAYS: Fueling Philadelphia’s Talent Engine: Building Career Pathways for Opportunity Youth**

The session will focus on the development, implementation and ongoing assessment of Philadelphia’s strategy to increase both the number and quality of career pathways for opportunity youth. This work will be discussed in the context of Fueling Philadelphia's Talent Engine, our citywide workforce development strategy aimed at addressing the talent needs of employers by preparing Philadelphia residents for careers in family-sustaining jobs.

*Facilitators*

*Stephanie Gambone, Philadelphia Youth Network*

*Catie Wolfgang, Office of Workforce Development, City of Philadelphia*

*Panelists*

*Carniesha Kwashie, United Way of Greater Philadelphia and Southern New Jersey, Job Opportunities Investment Network (JOIN)*

*Sarah Robbins, The District 1199C Training & Upgrading Fund*

**TBD**

**BUILDING EFFECTIVE PATHWAYS: Law Enforcement Role in Reducing the School-to-Prison Pipeline**

The Philadelphia Police Department’s Police School Diversion Program was created in May of 2014 to address the over 1600 school students arrested yearly in the Philadelphia School District. These arrests often lead to what is referred to as the school-to-prison pipeline and result in a disproportionate number of students of color entering the criminal justice system. The Police School Diversion Program serves students who have committed first time low-level delinquent acts on or near school premises by diverting them from arrest and into Intensive Prevention Services (IPS) and involving their families. The IPS Program is a partnership between the Department of Human Services’ Juvenile Justice Services division and community-based contracted service agencies. The youth and families receive an array of services to bring about positive outcomes through academic support, mentoring, and a number of other life skills enhancements. The Diversion Program is rooted in an adolescent development and trauma informed approach. Through this lens, a pre-arrest diversion program that connects youth and families with necessary



services and support and prevents low-risk youth from penetrating the criminal justice system has been developed. Since May of 2014, the Philadelphia Police Department has diverted over 1800 students (pre-arrest). The arrests have been reduced from 1580 in 2014 to 456 in 2018 (71 percent reduction).

*Kevin J. Bethel, Law Enforcement Juvenile Justice Institute, Stoneleigh Foundation (Facilitator)*

TBD

## **BUILDING EFFECTIVE PATHWAYS : Innovative Career Pathways in Rural and Small City Contexts**

As a rural state with just over 1 million residents and the oldest population by median age, Maine's working age population (25-64) is expected to shrink by 15 percent over the next 15 years. In Mississippi – a state that is ranked last for livable wage job growth and economic mobility – not investing in youth ensures the state's persistent poverty. Del Norte County California – though rich in natural beauty and cultural strength – has some of the worst social and health outcomes in California, with the largest employer a prison. Identifying creative, customized approaches to investing in opportunity youth in these circumstances is critical to the future vitality of these regions/states. Lessons learned tackling these issues can inform the field, in particular for other communities far flung from the jobs endemic to large urban centers. Come hear from panelists about innovative youth employment options that reflect real local job opportunities and engage local employers in these communities.

*Emily Thielmann, Muskie School of Public Service, University of Southern Maine (Moderator)*

*Justin Burch, Rural LISC*

*Kaylin Kerina, YouthBuild, LearningWorks*

*Kristen Stacy, Goodwill NNE Workforce Service, Gateway to College*

*Andrea Lanctot, Wild Rivers Community Foundation*

TBD

## **BUILDING EFFECTIVE PATHWAYS: Bridging the Opportunity Gap: What Does It Take To Prepare Young Adults for Entry and Advancement in High Demand High Growth Career Sectors?**

Preparing young adult learners for entry and advancement in high demand, high growth careers requires a program design that takes into account three critical elements: first, an understanding of the demand for specialized occupational skills and broader employability skills such as communication and adaptability; second, a tight partnership with employers to meet their most pressing talent supply needs; and third, a program design that attends to young adults' specific assets and learning needs. This session will introduce CareerNext, a model developed by JFF to guide the design and implementation of such pathways by community-based providers around the country working to prepare young adult learners for entry and advancement in high growth sectors. Participants will learn about Denver's sector approach to work-based learning utilizing public-private partnerships and Atlanta's workforce partnerships to create career pathways in the hospitality industry, both targeting young adults who aspire to family-sustaining careers but face significant challenges in their lives.

*Mamadou Ndiaye, Jobs for the Future (Facilitator)*  
*Michele Jacobs, United Way of Greater Atlanta*  
*Jenny Smith, Denver Opportunity Youth Initiative*

TBD

### **BUILDING EFFECTIVE PATHWAYS: Securing the Moneybag: How Youth Workforce Organizations Move from Financial Literacy to Competency**

Leaders from three youth workforce and development organizations (NPower Missouri, STRIVE International and Urban Alliance) will discuss their approach moving youth from financial literacy to financial competency. The leaders will provide practical examples of how they implemented services, and discuss what they've learned, how their operations changed, and how they trained and supported staff to help young people develop healthy behaviors and thrive in life.

*Melissa Grober-Morrow, Prosperity Now (Moderator)*  
*Adande Lane, NPower Missouri*  
*Amanda Nathan, STRIVE International*  
*Dan Tsin, Urban Alliance*

TBD

### **COLLABORATING FOR IMPACT: Securing Funding for the Backbone Role**

Serving as a backbone organization requires attracting funding throughout the lifecycle of a collective impact initiative. However, supporting the backbone is a different approach for many funders and may not fit neatly into their giving priorities or strategies, which are often focused on supporting programmatic efforts. In this session, FSG will provide an overview of strategies for making the case to funders on providing support for the backbone role and sustaining a diverse funding portfolio as the initiative evolves. This will include examples from experienced backbone organizations that have successfully attracted and maintained funding for their efforts. This session will be facilitated by leaders from FSG, a mission-driven consulting firm that co-leads the Collective Impact Forum with the Aspen Institute Forum for Community Solutions, who have advised on the development of collective impact initiatives across the country.

*Facilitators*  
*Ursula Wright, FSG*

TBD

### **DEVELOPING SUPPORTIVE POLICIES: “Thinkin’ of a Master Plan”: Leveraging Federal and State Policy to Promote Equitable Systems Change and Sustainability for Opportunity Youth**

Navigating state and local implementation of federal policies from ESSA to WIOA to JJDP, CTE Perkins V, and HEA’s ATB can be mystifying. Join us as we break down these “acronym soup” levers and share key opportunities of how state planning and implementation of federal policies can support equity strategies and education and employment pathways for opportunity youth. During the session, participants will engage

in small group discussions to explore what policy levers are at play in their states and local communities and how they can better advocate for stakeholder engagement and local needs assessments, targeted funding, and policy changes.

*Facilitators*

*Kisha Bird, CLASP*

*Whitney Bunts, CLASP*

TBD

## **RIGOROUS MEASUREMENT AND IMPACT: Developing Common Indicators for the Opportunity Youth Field: What Have We Learned and Where Should We Go?**

How do we know if our communities are getting better at keeping young people connected and re-connecting opportunity youth? What measures will allow us to track this progress over time and across communities? Being able to consistently measure and communicate how our communities are doing is an essential part of advancing the movement. For the past 9 months, the communities participating in Equity Counts have been working to develop a set of common measures to do just that. In this session, participants will learn about new measures developed for understanding community-level progress in reducing disconnection across the education-to-workforce continuum. Participants will have an opportunity to react to and interpret data and discuss how these new measures might be used in their communities and across the OYF network.

*Moderators*

*Justin Piff, Equal Measure*

*Robert Roach, Equal Measure*

*Jennifer Thompson, Equal Measure*

*Suzanne Towns, Aspen Institute Forum for Community Solutions*

TBD

## **YOUTH-LED CHANGE: Healing Centered Leadership for Opportunity Youth**

This session will focus on mental health for opportunity youth using a conversational healing format. The purpose of this session is to address emotional barriers that prevent opportunity youth leaders from participating in our field, and often lead to their work not being sustainable. Topics discussed will include: overcoming past traumas, recognizing emotions, self-care, combatting burnout, creating social justice spaces focused on healing-centered work, reaching out for help, and being a young leader equipped to help others struggling with mental health.

*Facilitators*

*Felix Moran, Opportunities for Youth*

*Adam Strong, National Council of Young Leaders – Opportunity Youth United*

*Shanice Turner, National Council of Young Leaders – Opportunity Youth United, Forum for Youth Investment*

*Makayla Wright, SOAR*

TBD

## **CONSULTANCY: Building a System of Pathways: Participant-driven Consultancies on Expanding the Portfolio of Options**

OYF convening participants have raved about the consultancy approach to workshops, wherein a community shares a challenge and gains practical and strategic feedback and advice from peers. This multi-consultancy session will offer participants opportunities to share your challenges in expanding your portfolio to offer the full range of choices for opportunity youth, so that they are not tracked into limited options. In table-top conversations, participants will consider paths to college, paths to occupational training, and paths to jobs with advancement potential, where their communities are in expanding multiple pathways, and what they need to build out to make more options available.

*Lili Allen, Jobs for the Future (Facilitator)*

**11:30 AM –  
11:50 AM**

### **BREAK FOR PASSING & LUNCH**

**11:50 AM –  
1:30 PM**

### **ADVANCING COMMUNITY PATHWAYS FORUMS**

These forums will provide participants with an opportunity to hear from national experts and dive deeper into lessons and strategies in designing reengagement, postsecondary, and other pathways for opportunity youth.

*Please note that lunch will be available in Millennium Hall Foyer from 11:30 AM – 12:15 pm. We ask that participants pick up lunch at the buffet and bring lunch with you into the room. Forums will start at 12:15 PM.*

TBD

## **Advancing Employment Pathways through Social Enterprises**

Highlighting the work of the two local Philadelphia area organizations that operate social enterprises – Hopeworks Camden and The Monkey & The Elephant – this forum will explore how social enterprises can be embedded in workforce training programs, the benefits and challenges of doing so, and the role of employer partners. Based on the Hopeworks and The Monkey & The Elephant models, we will engage in a discussion of how key insights apply to, and can inform, approaches to skills training, employment, and retention. This will be an interactive session with opportunities to share your experiences and questions related to career pathways and social enterprises.

*Emma Uman, Aspen Institute Forum for Community Solutions (Moderator)*

*Adria Boutlin, Camden Coalition of Healthcare Providers*

*Lisa Miccolis, The Monkey & The Elephant*

*Ruby Morales, The Monkey & The Elephant*

*Kathleen Noonan, Camden Coalition of Healthcare Providers*

*Dan Rhoton, Hopeworks Camden*

TBD

## **Postsecondary Access and Success for Systems-Involved Young Adults**

The Hope Center for College, Community and Justice, located at Temple University, is tackling the core barriers that keep many youth from postsecondary success. The Hope Center's nationally known #RealCollege movement addresses basic needs, insecurity, and the relationship of non-academic factors to college success. In this session, participants will learn about the specific needs of and supports for young adults who have been in foster care, justice system-involved, or who lack housing, as they pursue post-secondary education. Panelists will discuss solutions for facilitating access to public benefits such as SNAP and providing financial aid for systems-involved youth. Additionally, the Hope Center will provide an overview of tools and resources available to colleges and communities.

*Facilitators*

*Seth Morones, Field Center for Children's Policy, Practice, & Research, Pennsylvania State University*  
*Marissa Meyers, Hope Center for College, Community, and Justice, Temple University*

TBD

### **Integrating Healing-Centered Approaches into Pathways**

Many of the young people we serve have likely experienced some level of trauma which continues to have a negative impact on their performance in training programs and long-term success in career pathways. This forum will explore opportunities and challenges of infusing trauma informed practices into career pathway training programs targeting opportunity youth. Representatives from Bay Area Community Resources will guide a conversation with participants about the prevalence of trauma in our work, its manifestations among our young people, the challenges of staff training, and practical activities from research and best practice all staff can implement to mitigate the impact of trauma on young people not only during training but also when they transition to postsecondary education and employment.

*Mamadou Ndiaye, Jobs for the Future (Facilitator)*

*Ruth Barajas-Cardona, Bay Area Community Resources*

*Dr. Kenneth Ginsburg, The Children's Hospital of Philadelphia, University of Pennsylvania School of Medicine*

TBD

### **Swords and Shields: A Discussion of Power, Privilege and Opportunity**

This session is an exploration of the complexities of power, privilege and opportunity through the lens of the criminal justice system and its most powerful actor: the criminal prosecutor. We will discuss the local and national strategies aimed at addressing current disparities and creating a more equitable criminal justice system.

*Adam J. Foss, Prosecutor Impact (Facilitator)*

**12:15 PM –  
1:30 PM**

### **NEW RURAL COMMUNITIES SESSION ON REENGAGEMENT**

TBD

In this invitation-only session for new rural communities, participants will be introduced to the reengagement framework and ecosystem, including the five key elements of the

framework, tools needed to pursue a reengagement strategy, key indicators of progress to consider in identifying systems to track, and the role of municipal leaders as allies and advocates for collective impact initiatives.

*Andy Moore, National League of Cities, Institute for Youth, Education, and Families (Facilitator)*

**1:30 PM –  
2:15 PM**

## **BREAK FOR REFLECTION & NETWORKING**

**2:15 PM –  
4:45 PM**

**COMCAST CENTER,  
1701 JFK BLVD,  
PHILADELPHIA, PA  
19103**

## **OYF LEADERSHIP COUNCIL MEETING**

The purpose of this meeting is to convene national and regional philanthropic investors in the Opportunity Youth Forum (OYF) and related initiatives and to provide a unique platform for funders to discuss their work with each other and with leaders of the opportunity youth movement. Investors will share new initiatives and updates on their work, and learn about updates from philanthropy across the opportunity youth field. AIFCS staff and partners will provide updates on the work and progress of the OYF; engage funders in a discussion of strategies for deepening and scaling our impact; share updates on key current issues for the OYF and the field; and share future plans and opportunities for further engagement.

*Please note that the OYF Leadership Council will meet at the Comcast Center. Please arrive in the lobby of the Loew's Philadelphia Hotel at 1:45pm to board the shuttle, which will depart promptly at 2:00pm. For those who wish to walk, the Comcast Center is an 11-minute walk from the Loews. We ask that everyone be on site by 2:15pm to start the meeting.*

### *Welcome Remarks*

*Dalila Wilson-Scott, Senior Vice President of Community Impact, Comcast Corporation & President, Comcast NBCUniversal Foundation*

### *Facilitators*

*Melody Barnes, Aspen Institute Forum for Community Solutions*

*Monique Miles, Aspen Institute Forum for Community Solutions*

*Steve Patrick, Aspen Institute Forum for Community Solutions*

*Ken Thompson, Aspen Institute Forum for Community Solutions*

**2:15 PM –  
3:45 PM**

## **DEEP DIVE & INNOVATIVE DESIGN STUDIO SESSIONS**

**TBD**

### **Dialogue to Change: Organizing and Facilitating Community Dialogues**

This deep dive session will share Everyday Democracy's Dialogue to Change process as an approach to community engagement and community change. Everyday Democracy believes in engaging everyday people, and connecting them to one another and other community leaders in order to create a positive change that includes input from diverse

community members. By applying a racial and intergenerational equity lens, organizing and facilitating community dialogues can lead to community change that addresses and mitigates the effects of structural racism, ageism, and adultism. This session will discuss best practices learned from Everyday Democracy’s 30 years of community engagement work. Participants will also experience a sample dialogue and discuss facilitation skills needed to facilitate community dialogues.

*Facilitators*

*Matthew Sagacity Walker, Everyday Democracy*

*James Fields, Mikva Challenge*

TBD

## Communicating Justice & Equity for Bold Narrative Change

In this interactive session, we’ll focus on how to use values, affirmative stories, and a solutions-oriented approach to shift narratives about opportunity youth. We’ll share narrative case studies from the intersecting issues of economic opportunity, immigrant rights, and criminal justice reform to examine how narratives are built, framed and reframed over time. We’ll share our values-based approach to narrative change and help participants determine the values that are most important to building a bold shared narrative of equity and justice for opportunity youth.

*Facilitators*

*Bridget Whelan, The Opportunity Agenda*

*Will Coley, The Opportunity Agenda*

TBD

## Connecting Apprenticeships to the Young People Who Need Them Most: The Critical Role of CBOs

Despite the growing popularity of apprenticeships and pre-apprenticeships in the United States, young adults who lack the credentials and connections to seamlessly enter postsecondary pathways remain overlooked. While many aspects of apprenticeship, particularly pre-apprenticeship, are already in community-based organizations’ wheelhouses, this work represents new responsibilities for most agencies with respect to actual skills training, employer relations, partnering, and compliance. This interactive, resource-rich session addresses two fundamental questions: 1) How can CBOs connect their constituents, who are not in school or employed, to good jobs in high-demand careers through apprenticeships? 2) How can those CBOs operate within a broader landscape, particularly with employers, workforce intermediaries, and other apprenticeship partners to help drive diversity and equity through the apprenticeship and workforce systems?

Following a brief overview of the apprenticeship model (Apprenticeship 101) and a presentation of Philadelphia’s expanding apprenticeship system by Philadelphia Works, the region’s workforce intermediary, Philadelphia District 1199C Training & Upgrading Fund will share key roles and lessons learned from its highly regarded pre-apprenticeship program in the behavioral health field for out-of-school youth, many of whom have experienced trauma or mental health and drug and alcohol issues themselves or in their

community. Participants will then engage in small group sharing and idea generation as they bring their local experience and expertise together with the presentations they heard to address the session's two framing questions.

*Mike Sack, Jobs for the Future (Facilitator)*

*Cheryl Feldman, District 1199C Training & Upgrading Fund*

*Mark Genua, Philadelphia Works, Inc.*

TBD

## Creating Entrepreneurship Pathways for Opportunity Youth

As communities in the OYF network continue to implement comprehensive pathways that reconnect opportunity youth to education and careers, entrepreneurship training emerges as an opportunity to support the development of the mindset and skills needed to thrive in today's economy. A recent publication from FIELD at the Aspen Institute and the Aspen Institute Forum for Community Solutions, *Creating Entrepreneurship Pathways for Opportunity Youth*, examines the strategies for infusing entrepreneurship education and supports into existing ecosystems of pathways in three Youth Entrepreneurship Fund (YEF) communities: Del Norte and Tribal Lands, CA, Philadelphia, PA, and San Francisco, CA. This hands-on session will engage participants in a conversation with YEF leaders that will explore strategies and emergent learnings around leveraging entrepreneurship curriculum and experiences to support postsecondary and workforce transition; engaging youth voice and leadership to support program design; and building partnerships to strengthen local entrepreneurship ecosystems. We will also explore how these programs can support especially vulnerable populations, including undocumented youth and youth involved in the justice system. This session will build on previous YEF sessions, which highlighted the fundamental components of YEF models and the entrepreneurship curriculum implemented at each site, by sharing how the work is evolving in the second year of implementation.

*Facilitators*

*Joyce Klein, FIELD at the Aspen Institute*

*Yelena Nemoy, Aspen Institute Forum for Community Solutions*

*Panelists*

*Michelle Carrillo, Building Healthy Communities, Del Norte and Tribal Lands*

*Dorian Glover, Bay Area Community Resources*

*Dornella Harvey, Philadelphia Youth Network*

TBD

## Career Development Framework 2.0

This session will build on the previous introduction of Philadelphia Youth Network's Career Development Framework (CDF) to the OYF network, and will provide a brief refresher on CDF. Attendees will then hear developments on the local roll-out of the CDF and how it is advancing work around increasing and improving college and career readiness for opportunity youth in Philadelphia. This will be shared through the lens of the Philadelphia Youth Network and through a panel discussion with local leaders on how they have used the CDF to re-envision how programs and services work for the young



people they serve.

*Jere Mahaffey, Philadelphia Youth Network (Moderator)*

*Erica Feldman, Philadelphia Youth Network*

*Sarah Hollister, JEVs*

*Waleska Maldonado, Department of Human Services*

TBD

## Future of Opportunity Youth Work

Will robots really be taking our jobs? While we can't answer that question, with support from the Citi Foundation, the Aspen Institute Forum for Community Solutions, in partnership with the Aspen Institute Economic Opportunities Program, is developing a set of tools to examine how the nature and structure of work is changing and the implications for opportunity youth. Working collaboratively with OYF leaders from New York City, Denver, and Seattle, we are designing a set of guidelines and protocols for focused local labor market inquiry to inform key questions related to the Future of Opportunity Youth Work. In this session, we will describe the overall framework and methodology, present early findings, insights, and themes across the three communities and ask you to join us in becoming more active learners about the implications of the future of work for opportunity youth.

*Moderators*

*Jamie McAuliffe, Aspen Institute Forum for Community Solutions*

*Emma Uman, Aspen Institute Forum for Community Solutions*

*Panelists*

*Amy Blair, Economic Opportunities Program, The Aspen Institute*

*Sasha Gourevitch, Office of Economic Development at City of Seattle*

*Ranita Jain, Economic Opportunities Program, The Aspen Institute*

*Daria Sheehan, Citi Foundation*

*Kevin Stump, JobsFirst NYC*

*Nicole Yobalem, Community Center for Education Results*

*Lorena Zimmer, Talent Pipeline*

3:45 PM –  
4:00 PM

**BREAK FOR PASSING**

4:00 PM –  
6:30 PM

**OPEN SPACE & NETWORKING**

VARIOUS LOCATIONS

4:00 PM –  
6:00 PM

**OYF YOUTH LEADERS WALKING TOUR OF PHILADELPHIA**

**MURAL MILE WALK  
DEPARTING FROM  
LOEWS PHILADELPHIA  
HOTEL**

The walking tour, optional for youth leaders, will follow the mural mile walk to explore the rich history of murals in the Center City section of Philadelphia. The tour will be co-hosted and guided by local youth leaders and Mural Arts Philadelphia, the nation's largest public art program dedicated to the belief that art ignites change. Mural Arts unites artists and

communities through a collaborative process, rooted in the traditions of mural-making, to create art that transforms public spaces and individual lives. The walking tour will allow participants to bond and learn more about the culture and history of Philadelphia, how the arts helped shape the city, the role of the arts in organizing and resistance, and the connection between arts and gentrification.

*We will meet in the lobby of the Loew's Philadelphia Hotel at 3:45 pm and depart promptly at 4:00 pm. Participants should wear comfortable shoes and be prepared to walk as we explore the city. Please note that the mural mile tour will take place from 4:00 pm to 6:00 pm. After the tour, there will be an optional visit to the Philadelphia Museum of Art from 6:00 to 8:00 pm.*

**4:00 PM –  
5:00 PM  
TBD**

### **CALIFORNIA OPPORTUNITY YOUTH NETWORK (COYN) MEETING**

The purpose of this meeting is to convene COYN to discuss issues of interest to the California sites in order to deepen their community of practice.

*Sean Hughes, California Opportunity Youth Network (Facilitator)*

**4:00 PM –  
5:00 PM  
TBD**

### **NORTHEAST OPPORTUNITY YOUTH NETWORK (NEON) MEETING**

The purpose of this meeting is to convene NEON to discuss issues of interest to the sites in order to deepen their community of practice.

**4:00 PM –  
5:00 PM  
TBD**

### **RURAL COHORT MEETING**

The purpose of this meeting is to convene the Rural Cohort to discuss issues of interest to the rural sites in order to deepen their community of practice.

**4:00 PM –  
5:00 PM  
TBD**

### **PATHWAYS TO CAREERS FUND GRANTEE & PARTNERS MEETING**

This meeting will provide an opportunity for Pathways to Careers Fund grantees to come together to share about their work and learn about other organizations and employers engaged through projects supported by the Fund. This session is open to anyone interested in learning more about the Pathways to Careers Fund.

*Emma Uman, Aspen Institute Forum for Community Solutions (Facilitator)*

**5:00 PM –  
5:15 PM**

### **BREAK FOR PASSING**

**5:15 PM –  
6:30 PM  
TBD**

### **FUTURE OF OPPORTUNITY YOUTH WORK WORKING GROUP SESSION**

During this working session, key partners in the design of the Future of Opportunity Youth Framework will come together to reflect on the process to date and brainstorm next steps based on the feedback solicited during the Future of Opportunity Youth Work Design Studio earlier in the day. Please note that this meeting is for Future of Opportunity Youth Work lead community partners.

*Moderators*

*Amy Blair, Economic Opportunities Program, The Aspen Institute*  
*Ranita Jain, Economic Opportunities Program, The Aspen Institute*  
*Jamie McAuliffe, Aspen Institute Forum for Community Solutions*  
*Emma Uman, Aspen Institute Forum for Community Solutions*

**5:30 PM –  
7:00 PM**  
TBD

### **OPPORTUNITY YOUTH MOVEMENT LEADERSHIP MEETING**

This invitation-only meeting of leaders in the opportunity youth movement is being convened by the Opportunity Youth Network in order to build on the content and priorities identified when this group met in Aspen, Colorado in October 2018, solicit feedback on priorities for the opportunity youth field that were identified at the OYN Summit in December 2018, and provide an update on a potential National Academies of Science consensus study on opportunity youth research.

*Ken Thompson, Aspen Institute Forum for Community Solutions (Facilitator)*

**6:30 PM – 9:00  
PM**  
TBD

### **THE SCHULTZ FAMILY FOUNDATION'S ACCELERATOR GRANTEE MEETING**

In January 2019, through a competitive application and review process, the Schultz Family Foundation selected ten communities from the Opportunity Youth Forum network to receive Accelerator Grants to build on and deepen existing opportunity youth employment efforts. This meeting will bring together representatives from each of the participating communities to engage in a conversation about the successes, challenges, and lessons learned in their efforts to date and to share ideas for how to improve and scale youth employment efforts in the years ahead.

*Facilitators*

*Ellen Gardner, The Schultz Family Foundation*

*Marie Groark, The Schultz Family Foundation*

*Emma Uman, Aspen Institute Forum for Community Solutions*

**7:00 PM**

### **DINNER ON YOUR OWN**

See Philadelphia Activity Guide for More Information

## **THURSDAY, APRIL 25, 2019**

**7:30 AM –  
8:00 AM**  
TBD

### **BREAKFAST**

**8:00 AM –  
9:30 AM**  
TBD

### **MORNING PLENARY SESSION: BUILDING A WORKFORCE SYSTEM FOR YOUNG ADULTS IN PHILADELPHIA**

Last year, the city of Philadelphia released a citywide workforce plan, Fueling

Philadelphia’s Talent Engine, which included a goal to successfully engage 4,000 opportunity youth into career pathways. The plenary will highlight local efforts to align multiple sectors and systems to support opportunity youth with a combined focus on education and workforce preparation. Leaders will share their strategies to develop innovative career pathways, engage employers, and align programmatic work so that pathways to opportunity are illuminated for the city’s young adults. Helping young people successfully navigate into the world of work in the coming years will require educators – especially postsecondary educators – to increase their connection to industry skills, it will require employers to think progressively about their hiring and onboarding policies and practices, and practitioners will need to continuously develop new, innovative and robust approaches that build critical employability skills and bridges gaps to long-term, family sustaining career pathways.

***Plenary Speakers:***

*Chekemma Fulmore-Townsend, President & CEO, Philadelphia Youth Network (Moderator)*

*H. Patrick Clancy, President & CEO, Philadelphia Works*

*Justin Davis, Human Resources Manager, Gap Inc.*

*Cheryl Feldman, Executive Director, District 1199C Training & Upgrading Fund*

*Dr. Donald Generals, President, Community College of Philadelphia*

*Sheila Ireland, Executive Director, City of Philadelphia Office of Workforce Development*

**9:30 AM –  
9:45 AM**

**BREAK FOR PASSING**

**9:45 AM –  
11:15 AM**

**CONCURRENT SESSIONS**

**TBD**

**BUILDING EFFECTIVE PATHWAYS: From a Handful to Hundreds:  
Securing Public System Commitments to Support Scaling Pathways for  
Opportunity Youth: Lessons from Maine and Los Angeles**

How do we impact young people at scale? Public system commitment and engagement is key. In this session, leaders from rural Maine and from Los Angeles will share their successes in securing significant public system commitments that have the potential to lead to improved pathways for opportunity youth to postsecondary credentials and careers. Public systems they have worked with include child welfare and workforce. Participants will have an opportunity to consider how they might secure the engagement of public systems in their own work, drawing from lessons from Maine and Los Angeles.

*Lili Allen, Jobs for the Future (Facilitator)*

*Lauri Collier, Alliance for Children’s Rights*

*Nikki Williams, Cutler Institute, University of Southern Maine*

**TBD**

**BUILDING EFFECTIVE PATHWAYS: Lessons from the Pathways to  
Careers Fund: The Opportunity Youth Robotics Technician Training**

## Program

This session will share the work and lessons learned through the Opportunity Youth Robotics Technician Training Program, a partnership between Safer Foundation and BSD Industries (a L3C social enterprise), supported through the Pathways to Careers Fund by the Aspen Institute Forum for Community Solutions and the McCormick Foundation. The program was designed to prepare and train justice-involved youth between the ages of 18-24 for advanced manufacturing jobs. BSD offers a boot camp and four levels of training in industry-recognized credentials; exit ramps allow students to earn a credential at each level and exit for work or other opportunities. During training, students are offered on-the-job training in a plastics manufacturing plant. Highlighting the work in Chicago, this session will explore issues related to supporting justice-involved job seekers, partnering with employers, and developing career pathways.

*Emma Uman, Aspen Institute Forum for Community Solutions (Facilitator)*

*Trista Bond, BSD Industries L3C*

*Ernest Wilson, Safer Demand Skills Collaborative® Advanced Manufacturing / Information Technology, Safer Foundation*

TBD

## **BUILDING EFFECTIVE PATHWAYS: Beyond the Talk: Creating Opportunities for All Youth**

In October 2018, Mayor London Breed of San Francisco Launched Opportunities for All. Opportunities for All is an initiative focused on providing internships for all high school aged youth and determined to create a minimum of 1,000 new slots for opportunity youth. Youth will work on projects in a variety of businesses, build up their skills and enhance their social capital and experience. This session will share strategies on engaging and including youth in the process, employer outreach and education, and working with nonprofits to provide wrap-around support for the program framework.

*Facilitators*

*Sheryl Davis, San Francisco Human Rights Commission*

*Joquin Torres, San Francisco Office of Economic and Workforce Development*

*Panelists*

*Ailed Swan, Japanese Community Youth Council*

*Morgan Tucker, Project Coordinator, Collective Impact*

*TBC:*

*Representative from Alaska Airlines*

*Youth/Young Adult*

*San Francisco Police Department or business partner*

TBD

## **BUILDING EFFECTIVE PATHWAYS: Preparing Former Opportunity Youth in Reengagement Programs for Postsecondary through Employment**

This session will lead attendees through the design and beginning of implementation of a

more systematized approach to offering paid work experiences to former opportunity youth who are enrolled in accelerated reengagement high school programs. Panelists will provide local context to highlight why it is important for the Philadelphia Youth Network to partner with accelerated programs, how this programming aligns with broader Philadelphia goals for opportunity youth, the value that accelerated program providers see in this model, and initial take-aways from early implementation.

*Roxolana Barnebey, Philadelphia Youth Network (Facilitator)*

*David Bromley, El Centro de Estudiantes*

*Marcus Delgado, One Bright Ray*

*DawnLynne Kacer, Opportunity Network*

TBD

### **BUILDING EFFECTIVE PATHWAYS: From Peer Coach to Professional: Building Pipelines for Youth Participants**

LifeLink and X-Cel Education each provide bridge and postsecondary support programs designed to help young adults earn a postsecondary credential that will open doors to well-paying jobs and a fulfilling career. Both programs use peer coaching as a strategy to connect young adults with strong systems of peer support and to develop future talent for their respective organizations. They hire program graduates to work alongside current students, a promising approach to connect with their students and to prepare the next generation of program leaders who aspire to give back to their communities. In this session, participants will learn about LifeLink and X-Cel's strategies, hear directly from their graduates who currently serve as staff, explore opportunities and challenges in their work, and consider how they might build out a similar strategy in their own communities.

*Mamadou Ndiaye, Jobs for the Future (Facilitator)*

*Luis Fuentes, Good Shepherd Services*

*Emmanuel Knaggs, X-Cel Education*

*Don Sands, X-Cel Education*

*Theory Thompson, Good Shepherd Services*

TBD

### **RIGOROUS MEASUREMENT AND IMPACT: Making the Connection: New Research on Opportunity Youth in America**

Measure of America, a research and advocacy program of the Social Science Research Council, will present key research findings from its 2019 newly released report, *Making the Connection: Transportation and Youth Disconnection*. During this interactive session, we will explore utilizing data to address disparities in youth disconnection rates, research priorities for youth disconnection, and strategic learning to achieve impact and to advance the field. Since Measure of America first wrote about youth disconnection over half a decade ago, public awareness of both the plight and the promise of young people who are not in either school or the workforce has grown by leaps and bounds. However, the rate of reduction has recently slowed down: 4.5 million young women and men are still disconnected from the educational and employment opportunities, and the disparities between races and ethnicities are growing deeper.

*Vikki Lassiter, MS, Measure of America (Facilitator)*

TBD

## **YOUTH-LED CHANGE: Welcome & Support Identities: Inclusive Practices for LGBTQIA+ Populations**

How do we model respect for all identities within our programs? How do we build a sense of safety and accountability for LGBTQIA+ youth and staff? How are we ensuring that when we seek to serve young people, we are able to serve *all* young people? How are our programs stronger when we welcome and accept all identities?

This session will foster a better understanding of sex, gender expression, gender identity and sexual orientation for attendees, as well as a chance for open dialogue about these various aspects of a person's identity. We will leave attendees with best practices for making a space safe and comfortable for youth of all identities through building mutual respect and learning around the LGBTQIA+ community.

### *Facilitators*

*Amanda Shabovich, Boston Youth Voice Project*

*Shanice Turner, National Council of Young Leaders – Opportunity Youth United, Forum for Youth Investment*

*Makayla Wright, SOAR*

TBD

## **YOUTH-LED CHANGE: Harnessing the Powers of Youth Advocacy and Organizing**

This session will explore the power of local Philadelphia youth advocacy and organizing around social issues impacting the city, including gentrification, education equity, juvenile justice, and economic opportunities. Leaders and organizers will share effective tools and strategies that are being demonstrated to empower communities and neighborhoods to act on a local and systems level to create needed change. In addition to exploring effective strategies and tools in youth organizing and advocacy, leaders will share challenges and obstacles around youth and adult movement and community building.

### *Moderators*

*Jamiel Alexander, Aspen Institute Forum for Community Solutions*

*Kimberly Pham, Opportunity Youth United & Project U-Turn*

### *Panelists*

*Anthony Copeman, Financial Litigation, \$hares TV*

*Aurica Diane, Philly for R.E.A.L Justice*

*Nia Dixon, Creative Praxis*

*Patrick Edouard, Senator Haywood's Office*

*Alex Peay, Rising Sons/Ones Up*

*Rapheal Randall, Youth United for Change*

**9:45 AM –  
12:30PM**

## **Equity Counts Data Collection Pilot Meeting: Exploring Community-level data and Data Capacity**

TBD

This session is required for all communities participating in the Equity Counts Data Collection Pilot. During this interactive session, we will review our work to date, including development of data plans and common measures for tracking disconnection rates within and across communities. Participants will share what they've learned about their own data capacity, and how they hope to build on strengths to improve data use for equity and improvement. Participants will also have an opportunity to review and discuss their own community's data using the common measures and explore the implications of these data for their communities, the OYF network, and the field.

*Moderators*

*Justin Piff, Equal Measure*

*Robert Roach, Equal Measure*

*Jennifer Thompson, Equal Measure*

*Suzanne Towns, Forum for Community Solutions*

**11:15 AM –  
11:30 AM**

**BREAK FOR PASSING**

**11:30 AM –  
12:30 PM**  
VARIOUS

**TEAM PLANNING TIME**

**12:30 PM –  
12:45 PM**

**BREAK FOR PASSING**

**12:45 PM –  
2:30 PM**  
TBD

**LUNCH & CLOSING PLENARY SESSION: BUILDING COMMUNITY WEALTH: TRANSFORMATIVE LEADERSHIP IN RURAL AND URBAN PLACES**

The closing plenary will feature a dialogue between two prominent leaders, including Lisa Hamilton, President & Chief Executive Officer of the Annie E. Casey Foundation and Bill Bynum, Chief Executive Officer of Hope Credit Union Enterprise Corporation. Together these leaders represent a wealth of experience and expertise that reflects not only the rural and urban contexts, but also different types of institutional leadership aimed at building community assets, including a national foundation and a financial institution, both with deep historical roots in community. The closing plenary speakers will explore themes related to assets and challenges within rural and urban communities, including the differences and similarities within each geographical construct. The speakers will also discuss the impact of transformative leadership in place, with an emphasis on youth leaders and the power of youth-led change. Finally, both leaders will discuss themes specific to community economic development, including the importance of investing in efforts to strengthen place and strategies to support young adults and families to achieve economic stability, while building long-term assets. The closing plenary speakers will highlight promising practices to inspire the OYF network so that community members are galvanized for their work back home.



***Opening Performance:***

*Philadelphia Young Playwrights, Organic by Dameer Byrd*

***Plenary Speakers:***

*Steve Patrick, Aspen Institute Forum for Community Solutions (Moderator)*

*Bill Bynum, CEO, Hope Credit Union Enterprise Corporation*

*Lisa Hamilton, President & CEO, Annie E. Casey Foundation*

**2:30 PM**

**ADJOURN FOR ALL GUESTS BUT SITE LEADS, YOUTH LEADERS, AND DEMONSTRATION CITIES**

**3:00 PM –  
6:00 PM**

**TBD**

**OYF SITE LEADS MEETING**

The purpose of this meeting is to convene the Opportunity Youth Forum site leads to further develop and deepen their community of practice.

*Lili Allen, Jobs for the Future (Facilitator)*

**3:00 PM –  
5:00 PM**

**TBD**

**OYF YOUTH LEADERS MEETING**

The purpose of this meeting is to share with youth leaders the framework that the Aspen Institute Forum for Community Solutions team is designing to guide our Youth-Led Change efforts. Participants will have an opportunity to review and provide feedback on the emerging vision, values, and goals for this work.

*Facilitators*

*Jamiel Alexander, Aspen Institute Forum for Community Solutions*

*Yelena Nemoy, Aspen Institute Forum for Community Solutions*

**FRIDAY, APRIL 26, 2019**

**7:30 AM –  
8:30 AM**

**TBD**

**BREAKFAST**

**8:30 AM –  
11:00 AM**

**ALIGNING EFFORTS ENGAGING NATIVE YOUTH & TRIBAL COMMUNITIES**

The primary goal of this in-person meeting is to identify ways in which CNAY, IEL, OYU, and AIFCS can partner and begin to design an overall strategy to align our collective efforts aimed at improving outcomes for Native American youth, including supporting youth organizing and youth-led change, staff capacity building and development, authentic community engagement, connecting young leaders from Tribal Communities with national movements for justice and opportunity, and building the Reconnecting Youth Campaign

local advocacy.

*Facilitators*

*Jamiel Alexander, Aspen Institute Forum for Community Solutions*

*Yelena Nemoy, Aspen Institute Forum for Community Solutions*

**8:30 AM –  
1:00 PM**  
**TBD**

**COMMUNITY OF PRACTICE MEETING FOR DEMONSTRATION CITIES AND  
OTHER COMMUNITIES**

This is a closed meeting for teams from Demonstration Cities and affiliated Community of Practice partner cities. This collaborative session will feature a presentation by the American Hospitality and Lodging Association (AHLAEF) and Grads of Life. In 2017, the AHLAEF made a national commitment to creating career pathways for opportunity youth in high-demand markets. Over the past two years, AHLAEF has worked in partnership with Grads of Life to operationalize this commitment, working closely with community-based organizations and member hoteliers to develop pipelines of opportunity youth talent. This discussion will explore the key milestones and lessons learned in AHLAEF's rollout so far, and will also feature the latest research in evidence-based best practices for employers, and explore AHLAEF's experience supporting members in implementing best practices.

*Facilitators*

*Lili Allen, Jobs for the Future*

*Emma Uman, Aspen Institute Forum for Community Solutions*

*Panelists*

*Erika Cospy, Grads of Life*

*Kara Filer, American Hospitality and Lodging Association Educational Foundation*